

Contents

<i>List of Plates</i>	<i>page</i>	7
<i>List of Maps</i>		9
<i>Preface</i>		11
1 'The Making of an Admiral (1859-1907)		13
2 'The Coming Man (1907-14)		41
3 'Responsibility is the Devil' (1914-15)		59
4 'The Long Haul (1915-16)		83
5 Jutland		99
6 After Jutland (June-November 1916)		132
7 First Sea Lord (December 1916-December 1917): The Submarine Peril		154
8 First Sea Lord: Dismissal		177
9 'The Empire Mission		210
10 'The Jutland Controversy and the Closing Years		230
<i>Appendix</i>		255
<i>Notes</i>		258
<i>Bibliography</i>		268
<i>Index</i>		271